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*Attorneys for Z.B., N.A.
dba Zions First National Bank*

**THE UNITED STATES DISTRICT COURT
DISTRICT OF NEVADA**

In re: Case No.: 18-50613-BTB

CLEARWATER BULLET, INC., Chapter 11
an Idaho corporation,

Debtor.

**OPPOSITION TO DEBTOR'S MOTION
FOR ORDER AUTHORIZING JOINT
ADMINISTRATION OF RELATED
CHAPTER 11 CASES**

Hearing Date: June 12, 2018
Hearing Time: 2:00 p.m.

Secured Creditor Z.B., N.A. dba Zions First National Bank (“ZIONS”), by and through counsel, TIMOTHY A. LUKAS, Esq. of the Law Firm of Holland & Hart LLP, hereby files its opposition to the Debtor’s Motion For Order Authorizing Joint Administration Of Related Chapter 11 Cases filed on June 8, 2018, as DOC 5 (the “Motion”) and requests the Court deny the relief requested.

A. INTRODUCTION

This is a case driven by the unilateral desires of a non-debtor David Howell (“Mr. Howell”). Mr. Howell, an Idaho resident, did not file for bankruptcy. Pre-petition he resigned as an officer and manager for a number of his companies and gave full operational control over them, including the authority to file for bankruptcy, to a Chief Restructuring Officer by Agreement, both individually as the equity holder and also on behalf of those various corporations and LLC’s who are all parties to a Chief Restructuring Officer Agreement (“CRO Agreement”). Besides Mr. Howell, other entities to the CRO Agreement are also not debtors in bankruptcy in any

1 jurisdiction. The state of the financial affairs of Mr. Howell's companies included in the CRO
 2 Agreement arose from years of poor management and unrealistic expectations by him.
 3 Notwithstanding having set Howell Munitions & Technology, Inc. on a path towards satisfying its
 4 debt obligations by agreeing to resign as an officer and having the corporation retain a CRO,
 5 along with other debtor entities, Mr. Howell took unauthorized unilateral self-help steps to
 6 dispossess the CRO from the operational control of the Howell companies headquartered in
 7 Lewiston, Idaho; thereafter, he had Chapter 11 cases filed for a majority of those entities with
 8 this Court. Under the bankruptcy code and rules of bankruptcy procedure there is no basis for
 9 the relief requested by motion for joint administration. Bringing pieces of Mr. Howell's business
 10 enterprise to this Court gives no justification itself to rewriting the plain facts surrounding these
 11 debtors' filings and their request for unfounded procedural remedies.

12 B. FACTUAL BACKGROUND

13 1. Effective April 20, 2018, after a complicated and highly negotiated process with
 14 counsel, Mr. Howell and a set of companies entered into a Chief Restructuring Officer
 15 Agreement. *See Declaration of Valerie L. Grindle in Support of Opposition to Motion for Joint*
 16 *Administration at ¶'s 4 and 5; and Declaration of Matthew R. McKinlay in Support of*
 17 *Opposition to Motion for Joint Administration at ¶'s 4 and 5; and, Exhibit 1, attached hereto and*
 18 *authenticated by Mr. McKinlay.*

19 The CRO Agreement provides in pertinent part:

20 This Chief Restructuring Officer Agreement (the "Agreement") is made effective this
 21 20th day of April, 2018, by and between the following: David Howell ("Owner"), Matthew
 22 McKinlay ("CRO"), Valerie Grindle ("Assistant CRO"), Z.B., N.A. dba Zions First
 23 National Bank ("Zions"), and the following entities (collectively the "Company"): Ammo
 24 Load Worldwide, Inc.; Big Canyon Environmental, LLC; Clearwater Bullet, Inc.; Freedom
 25 Munitions, LLC; Howell Machine, Inc.; Lewis-Clark Ammunition Components, LLC;
 Twin River Contract Loading, Inc.; X-Treme Bullets, Inc.; Howell Munitions &
 Technology, Inc.; and Components Exchange, LLC. Owner, CRO, Assistant CRO, Zions,
 and the Company shall be collectively referred to herein as Parties.

26 1. Company agrees to employ Matthew McKinlay of CFO Solutions, LLC dba
 27 Advanced CFO as Chief Restructuring Officer ("CRO") for the Company with the
 authority to employ and direct certain additional consultants to assist him, collectively the

1 "CRO Team". Valerie Grindle as Assistant CRO will serve as the on-site lead of the CRO
 2 Team.

3 2. CRO is authorized to perform the duties of the CRO of the Company to manage
 4 the business and operational affairs of the Company consistent with the role of the
 5 President and Treasurer or Manager, as appropriate, of the Company, subject to oversight
 6 of Zions and with the advice of an advisory board (the "Advisory Board"). . . . The CRO
shall have authority on behalf of the Company to consent to the appointment of a receiver,
or to file a petition or consent to an order for relief under Title 11 of the United States
Code.

7

8 5. Should the Company become a debtor under Chapter 11 of the Bankruptcy
 9 Code, CRO will provide services to the Company until its retention is approved or
 disapproved by the court or until our Services have been transitioned to another firm.

10 6. Owner shall resign as President, Treasurer (if applicable) and Manager of each
 11 entity comprising the Company and during the term of this Agreement shall hold no office
 12 in the Company. Owner shall at all times fully cooperate with the CRO Team and shall
 13 take no action which interferes with the duties of CRO as outlined in this Agreement.
 14 During the term of this Agreement, CRO shall have all of the powers and authority granted
 15 to the President, Treasurer and/or Manager of each entity comprising the Company and no
 16 other officer or Manager of any such entity may exercise such power or authority without
 17 the consent of CRO. Assistant CRO will have such powers and authority as CRO may
 18 grant to Assistant CRO. No officer or manager of the Company shall take any action
 19 contrary to the actions of the CRO, Assistant CRO or the provisions of this Agreement
 20 during the term of this Agreement.

21

22 15. The CRO Team may be terminated with or without cause upon 30 days written
 23 notice from the Company and Zions. Neither Owner nor Company shall have the right to
terminate this Agreement or terminate the CRO's services under this Agreement, absent the
prior written consent of Zions, which consent shall not be unreasonably withheld. No
interested party, including Owner, shall be precluded, upon motion with a court of
competent jurisdiction, from requesting the immediate modification of duties or removal of
the CRO for cause shown.

24 16. This Agreement shall be interpreted and enforced in accordance with the laws of the
 25 State of Idaho. Subject to the provisions above, jurisdiction and venue of any action to
 26 enforce or interpret this Agreement shall lie exclusively in the state courts in Lewiston,
 27 Idaho or the federal courts located in Coeur d'Alene, Idaho.

28 17. This Agreement and these Terms and Conditions constitutes the sole and entire
 29 agreement among the parties with respect to the items contained, and supersedes any prior
 30 oral or written undertaking or agreement of any nature or description whatsoever. This
 31 Agreement may not be modified except by a writing signed by all of Company, CRO,
 32 Assistant CRO and Zions.

1
2 [Emphasis Added].

3 2. Neither the CRO nor ZIONS have received any requests to modify, amend or
4 remove the CRO. Nor did the CRO or ZIONS agree to any amendments to the CRO Agreement.
5 See Declaration of Mr. McKinlay at ¶ 7; Declaration of Mark Siegel In Support of Opposition To
6 Motion for Joint Administration at ¶ 6.

7 3. Shortly after lunch on Thursday, June 7, 2018, David Howell texted Ms. Grindle
8 (a usual manner of their communications) that he wanted to meet that afternoon on a “couple of
9 minor issues at 4:30”. She informed him that she could not meet then as she had scheduled
10 meetings for the remainder of the afternoon, but she had time on Friday morning. Shortly after
11 4:30 p.m., David Howell (“Mr. Howell”), Stephen Howell (David’s brother) and Officer Nike
12 Krakalia of the City of Lewiston, Idaho, opened Ms. Grindle’s closed office door at the Howell
13 company headquarters building in Lewiston and entered without invitation. She was on a
14 scheduled telephone conference at the time. See Declaration of Grindle at ¶ 7.

15 4. When Ms. Grindle indicated she could not speak with Mr. Howell at the moment,
16 he stated that she would and reached across her desk and hung up Ms. Grindle’s telephone
17 conversation. He told her he was terminating the CRO Agreement, and she needed to leave the
18 headquarters building immediately. Ms. Grindle informed Mr. Howell that pursuant to the CRO
19 Agreement he had no authority whatsoever to do that. Mr. Howell told her he absolutely had the
20 authority to do so and demanded her to leave, which the police officer also told her in a forceful
21 manner that he had the authority to terminate the CRO Agreement and she needed to comply.
22 Ms. Grindle was not shown any paperwork whatsoever of these claims and rebuffed on her
23 requests for the same. See *Id.* at ¶ 8.

24 5. During their discussion, Mr. Howell, Stephen Howell and Officer Krakalia stood
25 in front of her desk blocking any exit from the office. She demanded to be allowed to shut down
26 her computer and to make a phone call as I felt threatened by the conduct of Mr. Howell and
27 Officer Krakalia and wanted to make sure those who had been on the telephone with her knew
28

1 that she was ok. Mr. Howell and the officer refused to allow her to make a phone call at which
2 time she requested that she be able to text a party to the phone call again stating that she felt it
3 was necessary to explain why she was terminated from the conference call. They questioned her
4 as to who she wanted to text to which she responded "my partner". They allowed her to send
5 one text, but as she was sending a very short text they told her to hurry up and became more
6 confrontational. During the event, Mr. Howell and Officer Krakalia several times referred to one
7 another by first name showing a high degree of familiarity with one another. She then began to
8 shut down my computer and was forcefully told by Mr. Howell to hurry up and that she needed
9 to leave immediately. As soon as her computer was shut down safely, she requested that Officer
10 Krakalia reach down and unplug the power cord that was adjacent to his feet and which she
11 could not reach to which he refused. Stephen Howell then unplugged it for her. She then placed
12 her computer and peripherals into her briefcase along with her personal notebook and requested
13 that Officer Krakalia escort her to the restroom to which he consented as Mr. Howell and
14 Stephen Howell left my office and entered another office. Officer Krakalia was standing outside
15 the restroom when I exited and seemed noticeably less hostile as he escorted me out the door.

See Id. at ¶ 9.

6. HMT along with seven other entities controlled by Mr. Howell filed basic bankruptcy petitions with the United States District Court for the District of Nevada less than twenty-four hours later.

- | | |
|---------------------------------------------------------|-------------------|
| - X-Treme Bullets, Inc., a NV corp. | Case No. 18-50609 |
| - Howell Munitions & Technology, Inc., an ID corp. | Case No. 18-50610 |
| - Ammo Load Worldwide, Inc., an ID corp. | Case No. 18-50611 |
| - Clearwater Bullet, Inc., an ID corp. | Case No. 18-50613 |
| - Howell Machine, Inc., an ID corp. | Case No. 18-5014 |
| - Freedom Munitions, LLC, an ID limited liability co. | Case No. 18-50615 |
| - Lewis-Clark Ammunition Components, LLC, an ID llc | Case No. 18-50616 |
| - Components Exchange, LLC, an ID limited liability co. | Case No. 18-50617 |

See Exhibit 2. organization chart of the debtors.

7. Except for the *Statement Regarding Authority To Sign and File Petition* executed by Mr. Howell, ZION has no other information indicating under what authority HMT placed itself in bankruptcy. *See Id.* at ¶8.

1 8. Per HMT's own admission, it is the sole shareholder of the debtors Ammo Load
2 Worldwide, Inc., an Idaho corporation; Clearwater Bullet, Inc., an Idaho corporation; Howell
3 Machine, Inc., an Idaho corporation; and, X-Treme Bullets, Inc., a Nevada corporation. *See*
4 **Exhibit 2**, organization chart of the debtors.

5 9. Mr. Howell, an Idaho resident, owns 95% of the debtor HMT. He owns 100% of
6 the membership interest in the debtor Lewis-Clark Ammunition, LLC, an Idaho limited liability
7 company; and, he owns 90% of the membership interests of the debtor Components Exchange,
8 LLC, an Idaho limited liability company. Mr. Howell is not a debtor in bankruptcy.

9 10. HMT had 64 employees at the time of the CRO's unauthorized removal from the
10 headquarters building in Lewiston, Idaho. These include employees providing services for the
11 debtor entities as well as other non-debtor entities. Except for two part-time employees who
12 provide maintenance and care of X-Treme Bullets' mothballed bullet manufacturing facility in
13 Carson City, all the employees of HMT reside in and around Lewiston, Idaho. *See* Declaration
14 of Ms. Grindle at ¶ 10.

15 11. Prior to the CRO taking charge of the Companies on April 24th (the day after full
16 execution of the CRO Agreement), Mr. Howell's mis-management of the Lewiston based
17 Howell companies resulted in multi-million assessments against the HMT wholly owned
18 subsidiary, Twin River Contract Loading, Inc., an Idaho corporation, and an assertion of
19 corporate parent liability against HMT. *See* Declaration of Mr. McKinlay at ¶ 8.

20 12. Prior to the CRO taking charge of the Companies, Mr. Howell admits that he had
21 marketed and retained outside financial consultants, Cascadia Capital, without receipt of any
22 offers acceptable to him. It is the CRO's understanding that Mr. Howell has consistently had
23 management difficulties with his companies and an over inflated opinion of their value. *See*
24 Declaration of McKinlay at ¶ 9.

25 13. Subsequent to Ms. Grindle's removal from the headquarters in Lewiston, Mr.
26 Howell terminated the Director of Manufacturing & Distribution for HMT, Mr. Chris Hayes and
27 a Nez Perce County Sheriff's Deputy served him with a Uniform Notice Of Trespass the

1 following evening. Mr. Hayes had been the Director of Manufacturing & Distribution at HMT
 2 since February 20, 2017, and in her experience with him, he had performed his duties well. *See*
 3 *Id.* at 11.

4 14. Contrary to Mr. Howell's assertion of non-involvement with the companies after
 5 April 24th, the CRO and ACRO had frequent contact with Mr. Howell, and he remained on the
 6 HMT payroll through the end of May. *See* Declaration of Mr. McKinlay at ¶ 10. While
 7 disagreements about the process the CRO followed, Mr. Howell never made any written request
 8 for amendment of the CRO Agreement nor sought any relief to modify or remove the CRO. *See*
 9 *Id.* at ¶ 11; Declaration of Siegel at ¶ 5, 6 and 7.

10 15. As of the petition, the Debtor owes Zions \$17,529,219.09 which is secured by all
 11 of the Debtor's assets. *See* Declaration of Siegel at ¶ 3.

12 C. LEGAL ARGUMENT

13 Joint administrative consolidation is a fairly common practice before the Court for related
 14 and affiliated entities. Unfortunately, these cases do not share the requisite requirements for joint
 15 administration as Mr. Howell, the connecting piece between all of these is not himself in
 16 bankruptcy. FRBP 1015 provides in pertinent part:

17 **(b) Cases Involving Two or More Related Debtors.** If a joint petition or two or more
 18 petitions are pending in the same court by or against (1) . . . , or (4) a debtor and an
affiliate, the court may order a joint administration of the estates. Prior to entering an order
 19 the court shall give consideration to protecting creditors of different estates against
 20 potential conflicts of interest. . . .

21 [Emphasis Added.]. The bankruptcy code further defines as an "affiliate" as:

22 The term "affiliate" means—

23 (A) entity that directly or indirectly owns, controls, or holds with power to vote, 20 percent
or more of the outstanding voting securities of the debtor, other than an entity that holds
 24 such securities—

- 25 (i) in a fiduciary or agency capacity without sole discretionary power to vote such
 securities; or
- 26 (ii) solely to secure a debt, if such entity has not in fact exercised such power to vote;

27 (B) corporation 20 percent or more of whose outstanding voting securities are directly or
indirectly owned, controlled, or held with power to vote, by the debtor, or by an entity that

1 directly or indirectly owns, controls, or holds with power to vote, 20 percent or more of the
 2 outstanding voting securities of the debtor, other than an entity that holds such securities—

- 3 (i) in a fiduciary or agency capacity without sole discretionary power to vote such
 securities; or
- 4 (ii) solely to secure a debt, if such entity has not in fact exercised such power to vote;

5 11 USC § 101(2). As admitted by the Debtors and demonstrated by the organizational chart
 6 attached as Exhibit 2, the Debtors Lewis-Clark Components, LLC and Components Exchange,
 7 LLC, have no legal connection whatsoever to the other debtors brought under this motion, except
 8 for the linkage to the non-debtor Mr. Howell. Except for the CRO Agreement which Mr. Howell
 9 contends in the pleadings that he unilaterally terminated pre-petition, no legal control binds all of
 10 the debtors together into one group. Consequently, FRBP 1015(b) provides no avenue of relief
 11 for joint administration as requested.

12 The motion and declaration in support of joint administration make really only one plea
 13 that it is judicially more efficient to use a common pleading for all the entities. In effect treating
 14 the separate entities as one administratively consolidated entity for filing purposes. However,
 15 the relief requested itself goes well beyond that issue. It seeks joint financial accounting of a
 16 portion of the Howell operated entities¹, and joint and several liability for all administrative
 17 expenses.

18 Zions will also be filing a motion to dismiss these cases under 1112(b) as these debtors
 19 lacked the legal authority to file these bankruptcy case contrary to Mr. Howell's assertion. The
 20 CRO Agreement did not retain the unilateral right for Mr. Howell to exercise self-help and
 21 commence the filings before this Court for the balance of the debtors. It is also very evident that
 22 Lewis-Clark Components, LLC, an Idaho limited liability company, and Components Exchange,
 23 LLC, an Idaho limited liability company, are improperly filed in the United States Bankruptcy
 24 Court for the District of Nevada under 28 USC §1408.

25

26 ¹ The original CRO Agreement covered the operation of those entities being managed out of the
 27 Lewiston, Idaho headquarters. But, not all entities would be covered by these cases creating
 28 another required realignment of operations and accounting to cover the debtors and sever the
 non-debtor entities.

D. CONCLUSION

As stated above, it would be improper to grant the relief sought by the Debtor in its motion. The mere prospect of an easier docketing process itself does not justify abrogating the bankruptcy code or rules of procedure merely to fit improperly filed cases before this Court.

DATED this 12th day of June, 2018.

HOLLAND & HART LLP

By /s/ Timothy A. Lukas
Timothy A. Lukas, Esq.

*Attorneys for Z.B., N.A.
dba Zions First National Bank*

HOLLAND & HART LLP
5441 KIETZKE LANE, SECOND FLOOR
RENO, NV 89511
Phone: (775) 327-3000 • Fax: (775) 786-6

CERTIFICATE OF SERVICE

I am, and was when the herein described mailing took place, a citizen of the United States, over 18 years of age, and not a party to, nor interested in, the within action; that on June 12, 2018, I served a true and correct copy of the **OPPOSITION TO DEBTOR'S MOTION FOR ORDER AUTHORIZING JOINT ADMINISTRATION OF RELATED CHAPTER 11 CASES** as follows:

Electronic Mail Notice List:

- STEPHEN R HARRIS steve@harrislawreno.com, hannah@harrislawreno.com, norma@harrislawreno.com
 - ROBERT E. OPERA ropera@wcghlaw.com, pj@wcghlaw.com, stacyly@wcghlaw.com
 - U.S. TRUSTEE - RN - 11 USTPRRegion17.RE.ECF@usdoj.gov

DATED: June 12, 2018.

/s/ Jeanette Sparks

HOLLAND & HART LLP
5441 KETZKE LANE, SECOND FLOOR
RENO, NV 89511
Phone: (775) 327-3000 • Fax: (775) 786-6

EXHIBIT 1

Organization Chart

EXHIBIT 1

Organization Chart

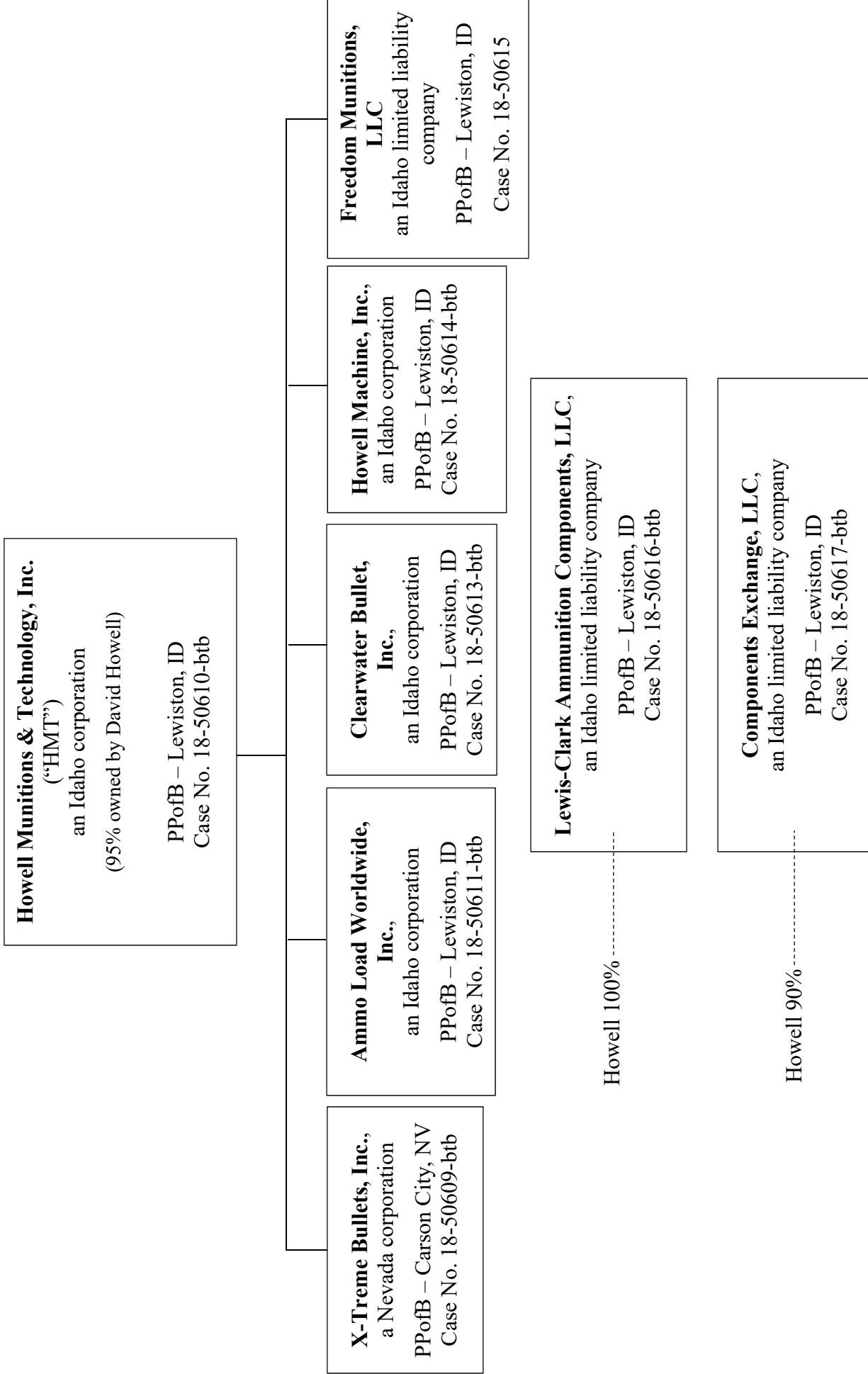


EXHIBIT 2

Chief Restructuring Officer Agreement

EXHIBIT 2

Chief Restructuring Officer Agreement

Chief Restructuring Officer Agreement

This Chief Restructuring Officer Agreement (the "Agreement") is made effective this 20th day of April, 2018, by and between the following: David Howell ("Owner"), Matthew McKinlay ("CRO"), Valerie Grindle ("Assistant CRO"), Z.B., N.A. dba Zions First National Bank ("Zions"), and the following entities (collectively the "Company"): Ammo Load Worldwide, Inc.; Big Canyon Environmental, LLC; Clearwater Bullet, Inc.; Freedom Munitions, LLC; Howell Machine, Inc.; Lewis-Clark Ammunition Components, LLC; Twin River Contract Loading, Inc.; X-Treme Bullets, Inc.; Howell Munitions & Technology, Inc.; and Components Exchange, LLC. Owner, CRO, Assistant CRO, Zions, and the Company shall be collectively referred to herein as Parties.

1. Company agrees to employ Matthew McKinlay of CFO Solutions, LLC dba Advanced CFO as Chief Restructuring Officer ("CRO") for the Company with the authority to employ and direct certain additional consultants to assist him, collectively the "CRO Team". Valerie Grindle as Assistant CRO will serve as the on-site lead of the CRO Team.

2. CRO is authorized to perform the duties of the CRO of the Company to manage the business and operational affairs of the Company consistent with the role of the President and Treasurer or Manager, as appropriate, of the Company, subject to oversight of Zions and with the advice of an advisory board (the "Advisory Board"). The members of the Advisory Board shall include a representative of Zions, Angela Smith ("Smith") and such other members who are willing to serve and who are acceptable to Zions and Smith. The CRO Team shall consult with the Advisory Board as the CRO deems appropriate in the execution of his duties. The Advisory Board will not, however, have authority to approve or disapprove decisions made or actions taken by the CRO, it being the agreement of the Parties that the Advisory Board to provide advice to the CRO as appropriate under this Agreement. Except as otherwise provided, the CRO Team shall have authority over the operational, employment, accounting, and record keeping needs of the Company, and shall specifically endeavor to improve accounting and financial controls at the Company, as well as record keeping. The CRO Team shall have authority to sell Company assets with the consent of Zions. The CRO Team shall be responsible for filing monthly reports with the Company and Zions. CRO has the authority to provide periodic reports to Zions as it deems appropriate. Neither the CRO nor the CRO Team has any responsibility to file any federal, state or local tax returns, but will provide oversight as needed for the reporting and filing of the returns by the appropriate employees of the Company. The CRO shall have authority on behalf of the Company to consent to the appointment of a receiver, or to file a petition or consent to an order for relief under Title 11 of the United States Code.

3. In addition, the CRO Team will assist the Company in its restructuring efforts that the Company and Zions request from time to time. The services are subject to change as mutually agreed among CRO, the Company and Zions.

4. As part of its services, the CRO Team may be requested to assist the Company (and its legal or other advisors) in negotiating with the Company's creditors and equity holders and with other interested parties. In the event that the CRO Team participates in such negotiations, the representations made and the positions advanced will be those of the Company and its management, not the CRO Team.

5. Should the Company become a debtor under Chapter 11 of the Bankruptcy Code, CRO will provide services to the Company until its retention is approved or disapproved by the court or until our Services have been transitioned to another firm.

6. Owner shall resign as President, Treasurer (if applicable) and Manager of each entity comprising the Company and during the term of this Agreement shall hold no office in the Company. Owner shall at all times fully cooperate with the CRO Team and shall take no action which interferes with the duties of CRO as outlined in this Agreement. During the term of this Agreement, CRO shall have all of the powers and authority granted to the President, Treasurer and/or Manager of each entity comprising the Company and no other officer or Manager of any such entity may exercise such power or authority without the consent of CRO. Assistant CRO will have such powers and authority as CRO may grant to Assistant CRO. No officer or manager of the Company shall take any action contrary to the actions of the CRO, Assistant CRO or the provisions of this Agreement during the term of this Agreement.

7. Owner and Company shall at all times act in good faith to support the CRO Team in performing its duties, and shall provide the CRO Team with access to all books and records related to the Company, including but not limited to, all accounting records, contracts for services to be provided by Company, union contracts, licenses, permits, applications, purchase and sale agreements, and insurance policies. The Company's owners, agents, and employees shall fully and timely cooperate with the CRO in connection with the performance of its duties, and are enjoined from interfering with the CRO's performance of such duties. In the event a dispute arises between the CRO and Owner, or any existing owner, officer, agent, or employee of the Company regarding their compliance with this paragraph, the CRO shall have the right to seek a Court order, on five (5) business days' notice, enforcing the terms of this Agreement.

8. At their sole discretion, upon fifteen (15) days' notice, the CRO and Assistant CRO may resign their employment by the Company and terminate their roles as CRO and Assistant CRO.

9. The Company shall indemnify the CRO Team on the same terms as provided to its other officers and directors under the corporate/limited liability company articles, bylaws, operating agreements, limited liability company agreements or other corporate/limited liability company governing documents (e.g., board, manager, member or shareholder resolutions) (collectively, the "Governing Documents") and applicable state law and can and will provide insurance coverage for the CRO and Assistant CRO under its D&O policy. In the event Company does not currently have a D&O policy, Company shall acquire a D&O policy which provides insurance coverage for the CRO and Assistant CRO on terms typical in the industry in which Company operates. To the extent CRO's authority under this Agreement conflicts with the authority of any other officer, manager or member of the Company pursuant to the Governing Documents, this Agreement shall control and Owner hereby represents and warrants that it has taken, caused to be taken, will take or will cause to be taken all actions necessary to authorize the foregoing.

10. The CRO Team shall have no liability to the Company or Owner for loss or diminution in value of or damage to the Company or its assets unless the loss, diminution in value, or damage is caused by an act or omission for which members of a board of directors of a private corporation organized and existing under the laws of Idaho, who vote to approve the act or omission, are liable to the corporation in cases in which the liability of directors is limited to the maximum extent permitted by Idaho statute or law.

11. The CRO Team shall have no personal liability to the Company or Owner except for loss or damage occasioned by fraud on the part of the CRO or Assistant CRO, by acts

intended by the CRO or Assistant CRO to cause loss or damage to the Company or Owner, or by acts or omissions for which an officer of a business corporation organized and existing under the laws of the State of Idaho are liable to the claimant under the same circumstances in cases in which the liability of directors is limited to the maximum extent permitted by Idaho statute or law.

12. The CRO Team shall be paid for its services at the rate of \$295.00/hour for work performed by Matthew McKinlay, \$250.00/hour for work performed by Valerie Grindle, and between \$150.00 and \$250.00/hour for work performed by the CRO's other consultants, at their current prevailing rates. In addition, the CRO Team shall be entitled to reimbursement for its reasonable expenses incurred in the performance of its duties on a monthly basis.

13. Zions may, but shall have no obligation to, advance to the Company funds necessary to pay all amounts payable to the CRO pursuant to this Agreement. All such advances shall be considered advances made pursuant to the terms of Loan No. 1 between Company and Zions and shall be secured by the Security Agreement executed by Company and the Trust Deed, Assignment of Rents, Security Agreement and Fixture Filing executed by Owner.

14. Work will commence upon the execution of this agreement, and receipt of a \$25,000 retainer. The retainer will be applied toward the final invoice, with any remaining unused balance to be refunded to the Company.

15. The CRO Team may be terminated with or without cause upon 30 days written notice from the Company and Zions. Neither Owner nor Company shall have the right to terminate this Agreement or terminate the CRO's services under this Agreement, absent the prior written consent of Zions, which consent shall not be unreasonably withheld. No interested party, including Owner, shall be precluded, upon motion with a court of competent jurisdiction, from requesting the immediate modification of duties or removal of the CRO for cause shown.

16. This Agreement shall be interpreted and enforced in accordance with the laws of the State of Idaho. Subject to the provisions above, jurisdiction and venue of any action to enforce or interpret this Agreement shall lie exclusively in the state courts in Lewiston, Idaho or the federal courts in located in Coeur d'Alene, Idaho.

17. This Agreement and these Terms and Conditions constitutes the sole and entire agreement among the parties with respect to the items contained, and supersede any prior oral or written undertaking or agreement of any nature or description whatsoever. This Agreement may not be modified except by a writing signed by all of Company, CRO, Assistant CRO and Zions.

18. Neither party may assign any of its rights hereunder without the express written consent of the other party, which shall not be unreasonably withheld or delayed.

IN WITNESS WHEREOF the parties hereunder set their hands the day and year first above written.

CHIEF RESTRUCTURING OFFICER:



Matthew McKinlay

ASSISTANT CRO:

Valerie L. Grindle

COMPANY:

AMMO LOAD WORLDWIDE, INC.,
an Idaho corporation

By: _____
David C. Howell, President

BIG CANYON ENVIRONMENTAL, LLC,
an Idaho limited liability company

By: _____
David C. Howell, Manager

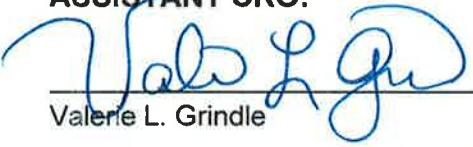
CLEARWATER BULLET, INC.,
an Idaho corporation

By: _____
David C. Howell, President

CHIEF RESTRUCTURING OFFICER:

Matthew McKinlay

ASSISTANT CRO:


Valerie L. Grindle

COMPANY:

AMMO LOAD WORLDWIDE, INC.,
an Idaho corporation

By: _____
David C. Howell, President

BIG CANYON ENVIRONMENTAL, LLC,
an Idaho limited liability company

By: _____
David C. Howell, Manager

CLEARWATER BULLET, INC.,
an Idaho corporation

By: _____
David C. Howell, President

CHIEF RESTRUCTURING OFFICER:

Matthew McKinlay

ASSISTANT CRO:

Valerie L. Grindle

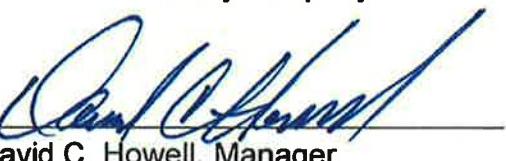
COMPANY:

AMMO LOAD WORLDWIDE, INC.,
an Idaho corporation

By: 

David C. Howell, President

BIG CANYON ENVIRONMENTAL, LLC,
an Idaho limited liability company

By: 

David C. Howell, Manager

CLEARWATER BULLET, INC.,
an Idaho corporation

By: 

David C. Howell, President

FREEDOM MUNITIONS, LLC
an Idaho limited liability company

By: 
David C. Howell, Manager

HOWELL MACHINE, INC.,
an Idaho corporation

By: 
David C. Howell, President

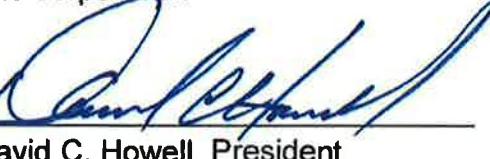
HOWELL MUNITIONS & TECHNOLOGY, INC.
an Idaho corporation

By: 
David C. Howell, President

LEWIS-CLARK AMMUNITION COMPONENTS, LLC,
an Idaho limited liability company

By: 
David D. Howell, Manager

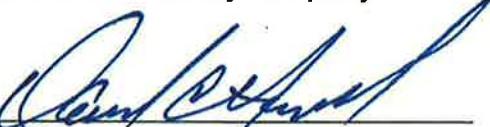
TWIN RIVER CONTRACT LOADING, INC.,
an Idaho corporation

By: 
David C. Howell, President

X-TREME BULLETS, INC.,
an Idaho corporation

By: 
David C. Howell, president

COMPONENTS EXCHANGE, LLC,
an Idaho limited liability company

By: 
David C. Howell, Manager

OWNER:


David C. Howell, individually

ZIONS:

Z.B., N.A. dba Zions First National Bank

By: _____

Its: _____

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X-TREME BULLETS, INC.,
an Idaho corporation

By: _____
David C. Howell, president

COMPONENTS EXCHANGE, LLC,
an Idaho limited liability company

By: _____
David C. Howell, Manager

OWNER:

David C. Howell, individually

ZIONS:

Z.B., N.A. dba Zions First National Bank

By: JPS
Its: Senior Vice President

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